Report of the Head of Internal Audit, Anti-Fraud and Assurance

AUDIT AND GOVERNANCE COMMITTEE - 2nd DECEMBER 2020

RISK MANAGEMENT UPDATE AND STRATEGIC RISKS

1. Purpose of the Report

1.1 To provide an update on the development of the new Risk Management process and to share with the Committee a summary of the current risks on the Strategic Risk Register.

2. Recommendations

2.1 The Committee is asked to note the update and consider the new register of areas of strategic concern and focus.

3. Current Position

- 3.1 Work is continuing with IT on the development of the supporting 'system' using SharePoint to record risks. Support from the Business Intelligence Technical Team has been enlisted to develop business intelligence tools which can integrate with SharePoint risk system to create dashboard reports for SMT and the Committee.
- 3.2 Work to develop the supporting risk management strategy, policy and procedures is underway and these will be presented to the Committee for consideration at the January meeting.
- 3.3 Following the workshop with SMT a new register of Strategic Concerns and Issues has been formulated. More work is required however to identify specific actions, assign responsibility and timescales. The register of those strategic concerns and issues is attached to provide the Committee with information and assurance regarding the approach to risk management.
- 3.4 As can be seen from the new register, there are no concerns regarded as *critical* (or 'red'), with most being regarded as *important* ('amber') reflecting the need to keep the matters under close monitoring rather than requiring urgent action.
- 3.5 The full register once fully developed will of course include how the actions and /or assurance activity is being implemented to provide senior management and the Committee with information and assurance.

4. Appendices

4.1 Appendix 1 – Areas of Strategic Concern and Focus

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