

Development of Integrated Care in Barnsley – Cover Report

1.0 Introduction and Background

1.1 The purpose of the attached report (Item 4b) is to update the Overview & Scrutiny Committee on the work done by the Barnsley Place-Based Partnership in relation to the development of integrated care in Barnsley, the impact of Covid 19 on partnership arrangements, and their response to the introduction of recent Government White Papers and the Health and Care Bill which is now in the final stages of its journey through Parliament.

2.0 Background

2.1 Since 2016, NHS organisations and local councils have been working together as part of Integrated Care Systems (ICSs) to plan and deliver joined up services to improve the health of people who live and work in the area. They exist to achieve four aims:-

- Improve outcomes in population health and healthcare
- Tackle inequalities in outcomes, experience, and access
- Enhance productivity and value for money
- Help the NHS support broader social and economic development.

2.2 In February 2021, the Government set out proposals in the “Integration & Innovation: Working Together to Improve Health & Social Care for All” White Paper to further integrate and improve health and social care at neighbourhood, place and system level. These are defined as:-

Level	Size	Example
System	More than 1 million people	South Yorkshire
Place	Approximately 250,000 to 500,000 people	Barnsley
Neighbourhood	Approximately 30,000 to 50,000 people	Central, Dearne, North, North East, Penistone and South

2.3 In April 2021 the Overview & Scrutiny Committee were presented with a report by the Barnsley Place-Based Partnership to outline the work being done to strengthen the partnership and the revised priorities for the second half of 2021/22.

2.4 The Barnsley Place-based Partnership currently has the following members:-

- Barnsley Community Voluntary Services
- Barnsley Healthcare Federation
- Barnsley Hospice
- Barnsley Hospital NHS Foundation Trust (BHNFT)
- Barnsley Metropolitan Borough Council
- Healthwatch Barnsley
- NHS Barnsley Clinical Commissioning Group (CCG)
- South West Yorkshire Partnership NHS Foundation Trust (SWYPFT)

3.0 Current Position

3.1 The Health and Social Care Bill which follows the White Paper published in February 2021 is now completing its journey through Parliament and the NHS is working with sector partners to put in place the new arrangements described by the Bill from 1 July 2022.

3.2 This year, the Government has also published two additional white papers that reinforce the direction of travel towards integrated person-centred care that have implications for the journey forward for the Barnsley Place-Based Partnership. These are:-

- People at the Heart of Care: adult social care reform
- Health & Social Care Integration: Joining up care for people, places and populations

3.3 The attached report (Item 4b) provides an update on the development of integrated care in Barnsley and the progress made by the partnership against the backdrop of COVID, including their achievements for 2021/22 and future plans and challenges which include:-

- Refreshing the Health & Care Plan for 2022/23
- Developing a five-year strategy by April 2023
- The appointment of an Executive Place Director for Barnsley
- Managing the impact of COVID 19 on the workforce and monitoring staff turnover
- The recovery of planned care
- Alleviating pressures in urgent and emergency care
- Responding to the increased demand for mental health services

4.0 Invited Witnesses

4.1 The following witnesses who are responsible for the development of integrated care in Barnsley have been invited to today's meeting to answer questions from the OSC:

- Dr Richard Jenkins, Chief Executive, Barnsley Hospital NHS Foundation Trust
- Wendy Lowder, Executive Director Adults & Communities, BMBC
- Julia Burrows, Executive Director Public Health, BMBC
- Julie Chapman, Service Director Adult Social Care & Health, BMBC
- Andrew Osborn, Interim Service Director Commissioning & Integration, BMBC
- Adrian England, Chair, Healthwatch
- Dr Mehrban Ghani, Chair, Accountable Clinical Director, Barnsley Primary Care Network, and GP Partner at the White Rose Medical Practice
- Jeremy Budd, Director of Strategic Commissioning and Partnerships, Barnsley Clinical Commissioning Group
- James Barker, Chief Executive, Barnsley Healthcare Federation
- Gill Stansfield, Deputy District Director and Clinical Transformation Lead, Barnsley General Community, South West Yorkshire Partnerships NHS Foundation Trust

- Cllr Platts, Cabinet Spokesperson, Adults and Communities, Barnsley Metropolitan Borough Council
- Cllr Andrews, Cabinet Spokesperson, Public Health, Barnsley Metropolitan Borough Council
- Jamie Wike, Chief Operating Officer, Barnsley Clinical Commissioning Group

5.0 Possible Areas for Investigation

5.1 Members may wish to ask questions around the following areas:

- What do you expect the place-based partnership to look like in 12 months-time and what changes will residents see?
- What does success look like, and how will you measure it?
- Which areas of care are causing the greatest concern at the present time? What are the implications of not addressing these concerns?
- What are the barriers to integrating health and social care further? How can these be removed?
- How will the partnership be held to account?
- Can you give an example of how the patients voice has been used to shape service delivery over the last year?
- What practical steps are you taking to recruit and retain staff?
- How have operational pressures impacted the partnerships implementation of priorities?
- What is the impact of the achievements made for last year?
- When do you expect to have completed the actions that have been rolled over from last year?
- When do you expect to return to zero out of area placements for mental health patients?
- Does the partnership have the resources needed to implement service improvements?
- How do you plan to communicate service changes and improvements to local residents in a clear and accessible way?
- When do you expect to see an improvement in A&E waiting times and ambulance hand-over performance?
- When will you know if the measures put in place to improve access to GP services are being effective?
- What can elected members do to support the work of the Partnership?

6.0 Background Papers and Links

Item 4b (attached) Development of Integrated Care in Barnsley

HM Government: Health and Care Bill

<https://bills.parliament.uk/bills/3022>

Department of Health & Social Care Policy Paper: Integration and Innovation: Working Together to Improve Health & Social Care For All

<https://www.gov.uk/government/publications/working-together-to-improve-health-and-social-care-for-all/integration-and-innovation-working-together-to-improve-health-and-social-care-for-all-html-version>

HM Government: Policy paper People at the Heart of Care: adult social care reform

<https://www.gov.uk/government/publications/people-at-the-heart-of-care-adult-social-care-reform-white-paper/people-at-the-heart-of-care-adult-social-care-reform>

HM Government: Policy paper Health and social care integration: joining up care for people, places and populations

<https://www.gov.uk/government/publications/health-and-social-care-integration-joining-up-care-for-people-places-and-populations>

The Development of Integrated Care Report to OSC 27th April 2021

<https://barnsleymbcintranet.moderngov.co.uk/documents/s78594/Item%20%20-%20The%20Development%20of%20Integrated%20Care%20in%20Barnsley%20210427%20FINAL.pdf>

7.0 Glossary

A&G	Advice & Guidance
BHF	Barnsley Healthcare Federation
BHNFT	Barnsley Hospital NHS Foundation Trust
BMBC	Barnsley Metropolitan Borough Council
CAMHS	Child & Adolescent Mental Health Services
CCG	Clinical Commissioning Group
CYP	Children & Young People
ERF	Elective Recovery Fund
HIAG	Health Informatics Assurance Group
ICB	Integrated Care Board
ICDG	Integrated Care Delivery Group
ICP	Integrated Care Partnership
ICPG	Integrated Care Partnership Group
ICS	Integrated Care System
IMD	Index of Multiple Deprivation
LTC	Long Term Care
LTP	NHS Long Term Plan
MHST	Mental Health Support Teams
NHS	National Health Service
nMAB	Neutralising monoclonal antibody

OSC	Overview & Scrutiny Committee
PCN	Primary Care Network
PIFU	Patient initiated follow-up
PMO	Programme Management Office
RAS	Referral Assessment Services
SDEC	Same day emergency care
SDG	Strategic Digital Group
SEG	Strategic Estates Group
SDP	System Development Plan
SMI	Severe Mental Illness
STP	Sustainability and Transformation Partnership
SWYPFT	South West Yorkshire Partnerships NHS Foundation Trust
VCSE	Voluntary, Community and Social Enterprise Sector

8.0 Officer Contact

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 12 April 2022