CORPORATE BUDGET MONITORING AS AT 31ST DECEMBER 2018

			<u>£</u>
sub-total: Virements for approval	-	-	<u> </u>
SECTION B - VIREMENTS ALREADY APPROVED BY CABINET (DECEMBER):			
Transfer of Business Support Function from BU14	- 1,940,702	_	1,940,702
Transfer of Business Support Function to Joint Authorities		1,940,702	1,940,702
sub-total: Virements already approved by Cabinet	-	-	-
SECTION C - VIREMENTS WITHIN DELEGATED POWERS (DECEMBER):			
Transfer of Multi Storey Car Park NNDR Budget from BU4	- 39,907	-	39,907
Transfer of Multi Storey Car Park NNDR Budget to BU6		39,907	39,907
BU2 - Lift Building recharge	- 75,000	-	75,000
BU3 - Lift Building recharge		75000	75,000
Transfer of budget for post from Customer Services (BU7)	- 28,535	-	28,535
Transfer of budget for post to IT (BU12) -		28535	28,535
Contribution to Dementia project to (BU8)	- 1,500	-	1,500
Contribution to Dementia project from Corporate Budgets		1500	1,500
Sub-total: Virements within powers		-	
GRAND TOTAL - ALL VIREMENTS		-	-

	DIRECTORATE / DIVISION OF SERVICE BUDGET VARIANCES	(col 1)	(col 2) Cumulative Approved	<u>col 3</u>	latest (col 4)	(col 5)	(col 6)	(col 7) Adjustment for Slippage &	(col 8)
		Original Net 2018-19 Budget £	Variations /Earmarkings April - Sept	Approved Variations Oct - Dec	Revised Net Budget	Forecast Outturn December	Variation £	Transfer to Reserves Dec 2018	Operational Deficit / (Surplus)
	<u>DIRECTORATE</u>								
	PEOPLE								
BU1 BU2 BU3	Education and Early Start Prevention (Inc. Schools) Adult Assessment and Care Management Children Assessment and Care Management	8,350,976 39,307,322 24,962,963	(2,141,011) 2,292,503 19,142	(75,000) 75,000	6,209,965 41,524,825 25,057,105	5,834,737 37,883,927 25,525,231	(375,228) (3,640,898) 468,126	113,786 1,781,207	(261,442) (1,859,691) 468,126
	sub-total People	72,621,261	170,634	-	72,791,895	69,243,895	(3,548,000)	1,894,993	(1,653,007)
	<u>PLACE</u>								
BU4 BU5 BU6	Regeneration & Property Culture, Housing and Regulation Environment and Transport	8,060,042 1,353,824 27,372,033	2,494,314 (259,214) 1,738,650	(39,907) - 39,907	10,514,449 1,094,610 29,150,590	8,276,022 1,038,610 29,635,590	(2,238,427) (56,000) 485,000	2,119,638	(118,789) (56,000) 485,000
	sub-total Place	36,785,899	3,973,750	•	40,759,649	38,950,222	(1,809,427)	2,119,638	310,211
	COMMUNITIES								
BU7 BU8 BU12	Customer Services Safer Stronger & Healthier Communities IT	2,963,008 5,079,582 9,570,566	18,095 3,803,466 10,703	(28,535) 1,500 28,535	2,952,568 8,884,548 9,609,804	2,205,292 6,663,336 9,842,509	(747,276) (2,221,212) 232,705	103,436 2,106,682	(643,840) (114,530) 232,705
	sub-total Communities	17,613,156	3,832,264	1,500	21,446,920	18,711,137	(2,735,783)	2,210,118	(525,665)
BU10	PUBLIC HEALTH Public Health & Regulation	1,698,519	2,491,492	_	4,190,011	2,171,426	(2,018,585)	2,018,585	_
5010	sub-total Public Health	1,698,519	2,491,492		4,190,011	2,171,426	(2,018,585)	2,018,585	
		1,090,519	2,491,492	-	4,190,011	2,171,420	(2,010,505)	2,010,303	•
BU13 BU14	CORE Finance HR	4,774,095 3,557,959	699,586 388,068	- (1,940,702)	5,473,681 2,005,325	4,367,681 1,682,778	(1,106,000) (322,547)	750,000 322,547	(356,000)
BU15 BU17	Performance, Business Improvement & Comms Legal Services	2,955,314 885,083	443,203 (115,146)	-	3,398,517 769,937	2,963,746 683,028	(434,771) (86,909)	405,197	(29,574) (86,909)
BU18	Elections	687,650	-	-	687,650	632,744	(54,906)	54,906	-
BU19	Council Governance Joint Authorities	1,674,855 13,497	-	1,940,702	1,674,855 1,954,199	1,640,314 1,864,921	(34,541) (89,278)	47,000	(34,541) (42,278)
	sub-total Core	14,548,453	1,415,711	-	15,964,164	13,835,212	(2,128,952)	1,579,650	(549,302)
	OVERALL SERVICE TOTALS	143,267,288	11,883,851	1,500	155,152,639	142,911,892	(12,240,747)	9,822,984	(2,417,763)
	Other Non Service Items								
	Capital Financing Costs	13,907,540	2,356,201	- (4.500)	16,263,741	14,763,741	(1,500,000)	-	(1,500,000)
	Corporate & Democratic Core & Non Distributed Costs Levies	765,650 1,120,529	25,000 610,078	(1,500)	789,150 1,730,607	789,150 1,730,607	-	-	-
	Corporate Items	(2,600,000)	70,831	-	(2,529,169)	(2,529,169)	-	-	-
	Provisions	5,458,977	12,225,525	-	17,684,502	12,862,021	(4,822,481)	3,792,137	(1,030,344)
	Provisions - Pension Deficit Contribution From Reserves / Balances	7,068,043	(27,171,486)	-	7,068,043 (27,171,486)	7,068,043 (27,171,486)	-	-	-
	Contribution Profit Reserves / Dalatices	-	(21,111,486)	-	(21,111,486)	(27,171,486)	-	-	-
	sub-total Corporate Budgets	25,720,739	(11,883,851)	(1,500)	13,835,388	7,512,907	(6,322,481)	3,792,137	(2,530,344)
	OVERALL AUTHORITY BUDGET	168,988,027	_		168,988,027	150,424,799	(18,563,228)	13,615,121	(4,948,107)
		.00,000,021			.00,000,021	.00, .= .,100	(.0,000,=10)	.0,0.0,121	(1,010,101)

	ONGOING BASE BUDGET ISSUES	NON ACHIEVEMENT OF EFFICIENCY			Operational Deficit/(Surplus)	ONGOING BASE BUDGET ISSUES		TOTAL - ALL BUDGETARY ISSUES	Adjustment for Slippage & Transfer to	Operational Deficit/(Surplus
SERVICE / BUDGET HEAD	Sept	ISSUES Sept	Sept	Reserves Sept	Sept	December	ISSUES December	December	Reserves December	December
EOPLE - KEY FINANCIAL RISKS FOR 2018/19										
D People ay and other strategic management costs						28,507		28,507		28,507
NU1 Service Director - additional pay supplement and business support costs Commissioning - contract savings offset by unachieved Schools Clerking income	23,052 (39,112)		23,052 (39,112)		23,052 (39,112)	21,562 (15,540)		21,562 (15,540)		21,56 (15,54
commissioning - contract savings buset by unachieved Schools Clerking income larly Start & Family Services - staff vacancies on Childcare Services & reduced running osts	(37,537)		(37,537)		(37,537)	(35,854)		(35,854)	35,000	(13,34)
nclusion Services - agency / Ed Psych locum costs offset by investment funding sufficiency - early delivery of Staffing savings (KLOE)	35,798 (75,000)		35,798 (75,000)		35,798 (75,000)	(71,764) (72,802) (83,412)		(71,764) (72,802) (83,412)	65,786 13,000	(5,97) (72,80) (70,41)
iducation Welfare - staffing restructuring savings / think family funding 'argeted Youth Support - vacancy savings 'bther Minor Variances	(17,558) (642)		(17,558) (642)		(17,558) (642)	(112,513) (4,905)		(112,513) (4,905)	13,000	(112,51; (4,90)
<u>8U2</u> 5D Management-C/fwd iBCF funding	(853,877)		(853,877)	853,877	- (004 000)	(813,207)		(813,207)	813,207	
are provision cost Dider People - staffing vacancies / turnover Dider People - slippage on resi care uplift, increased health funding & DP clawback	(281,333)		(281,333)		(281,333)	(96,000) (1,698,025)		(96,000) (1,698,025)	848,000	(96,00 (850,02
Vorking Age Adults - staffing vacancies / turnover Vorking Age Adults - increase health funding & direct payment clawback	(107.010)		(107.010)		(107.040)	(123,000) (707,631)		(123,000) (707,631)		(123,00 (707,63
commissioning - Staffing vacancies & contract savings oav Service - Keresforth savings JU3	(107,842) (120,000)		(107,842) (120,000)	120,000	(107,842)	(111,542) (120,000)		(111,542) (120,000)	120,000	(111,54
D Management - spend slippage ssessment & Care - LIFT accommodation & Staff travel/Mileage costs	33,364		33,364		33,364	(33,851) (32,135)		(33,851) (32,135)		(33,85 (32,13
Children in Care - LAC external residential care costs Children in Care - LAC fostering & other placement costs Children in Care - Other costs (CiC, fostering, adoptions teams)	422,724 (36,543) (40,322)		422,724 (36,543) (40,322)		422,724 (36,543) (40,322)	821,858 (173,219) (85,435)		821,858 (173,219) (85,435)		821,85 (173,21 (85,43
Ander in Care - Outer Costs (Oc., Iostening, adoptions teams) Safeguarding & QA - training income & staff vacancies Childrens Disability and Short Breaks	(30,913) 24,306		(30,913) 24,306		(30,913)	(65,078) 80,238		(65,078) 80,238		(65,07 80,23
Other minor variances	11,922		11,922	973,877	11,922	(44,252)		(44,252)	1,894,993	(44,25
Otal - PEOPLE PLACE - KEY FINANCIAL RISKS FOR 2018/19	(1,089,513)	<u> </u>	(1,089,513)	913,611	(115,636)	(3,348,000)	<u> </u>	(3,548,000)	1,094,993	(1,653,00
8 <u>U4</u> Imployment & Skills - Clawback of SFA Grant/Running costs of Resource Centres	134,000		134,000		134.000	80.000		80.000		80,00
mployment & Skills - Vacancy Management/additional income lanning & Building Control - Staffing Costs	(134,000) (136,000)		(134,000) (136,000)		(134,000) (136,000)	(80,000) (157,000)		(80,000) (157,000)		(80,00) (157,00)
lanning Fee Income uilding Control Fee Income	99,000		99,000		99,000	127,000 (32,000)		127,000 (32,000)		127,00 (32,00
ther Miscellaneous trategic Transport - Feasibility Fees uilding Services - Under occupation of Lift Buildings	185,000		185.000		185,000	(38,000) (160,000) 185,000		(38,000) (160,000) 185,000	150,000	(38,00 (10,00 185,00
uilding Services - Overachievement of income uilding Services - Over estimation of Dilapidations (Temp House & McLintocks)	(112,060) (105,400)		(112,060) (105,400)		(112,060) (105,400)	(166,613) (5,400)		(166,613) (5,400)	56,905	(109,70 (5,40
uilding Services - NNDR Underspend uilding Services - Utilities Underspend uilding Services - Repairs & Maintenance	102,827		102,827		102.827	(189,306) (243,095) 179,748		(189,306) (243,095) 179,748	243,095	(189,30 179,74
unding Services - Repairs & Maintenance SF Model FI Model	(1,464,849) (245,603)		(1,464,849) (245,603)	1,464,849 245,603	102,621	(1,421,010) (248,628)		(1,421,010) (248,628)	1,421,010 248,628	179,74
M/NPS - CCTV & General underspends R&M chool Asset Support - Staffing	(47,157) (12,540)		(47,157) (12,540)		(47,157) (12,540)	(3,714) (12,979)		(3,714) (12,979)		(3,71 (12,97
hared Services - Staffing/Overachievement of Income trategic Assets - Underachievement of Income trategic Assets - Staffing & General Service Underspends	(48,740) 84,495 (111,425)		(48,740) 84,495 (111,425)		(48,740) 84,495 (111,425)	(53,832) 5,335 (68,933)		(53,832) 5,335 (68,933)		(53,83 5,33 (68,93
trategic Assets - Consultancy Costs <u>U5</u>	65,000		65,000		65,000	65,000		65,000		65,00
iommercial Income - Culture :ulture - Contributions & Overheads :ulture - Staffing	64,000 29,000 (53,000)	_	64,000 29,000 (53,000)	_	64,000 29,000 (53,000)	56,000 - (29,000)		56,000 - (29,000)		56,00 (29,00
lousing - Stailing rereavement Fee Income lousing - Recharge Income to Capital Projects	(40,000) 15,000		(40,000) 15,000		(40,000) 15,000	(50,000)		(50,000)		(50,00
lousing - Staff Savings lousing - Other Overheads	(19,000) 4,000		(19,000) 4,000		(19,000) 4,000	(39,000) 6,000		(39,000) 6,000		(39,00 6,00
<u>IU6</u> Contracts Management - Waste Disposal Costs ransfer Loading Station	1,180,000 164,000		1,180,000 164,000		1,180,000 164,000	1,124,000 164,000		1,124,000 164,000		1,124,00 164,00
ulky Waste/Bin Deliveries ar Parking - Fee Income	47,000 (72,000)		47,000 (72,000)		47,000 (72,000)	50,000 (89,000)		50,000 (89,000)	_	50,00 (89,00
onstruction Services ighways Maintenance - Electricity Costs ighways, Engineering & Transportation - Staff Savings	(277,000) (7,000) (305,000)		(277,000) (7,000) (305,000)		(277,000) (7,000) (305,000)	(378,000) (35,000) (289,000)		(378,000) (35,000) (289,000)		(378,00 (35,00 (289,00
ighways Fee Income increase leet - Vehicle Repairs	(181,000) 76,000		(181,000) 76,000		(181,000) 76,000	(135,000) 137,000		(135,000) 137,000		(135,00 137,00
leet - Leasing of Vehicles lome to School Transport ravel Training shortfall	452,000		452,000		452,000	(170,000) 401,000 225,000		(170,000) 401,000 225,000		(170,00 401,00
layer Halling stortal Leighbourhood Services - Staffing Leighbourhood Services - Running Costs	(108,000) (73,000)		(108,000) (73,000)		(108,000) (73,000)	(84,000) (73,000)		(84,000) (73,000)		225,00 (84,00 (73,00
Public Rights of Way Fee Income Waste Collection (Staffing/Vehicle Costs)	(36,000) (191,000)		(36,000) (191,000)		(36,000) (191,000)	(50,000) (230,000)		(50,000) (230,000)		(50,00 (230,00
Operations - Staff savings Other Miscellaneous Total - PLACE	(37,000) (49,000) (1,164,452)		(37,000) (49,000) (1,164,452)	1,710,452	(37,000) (49,000) 546,000	(41,000) (42,000) (1,809,427)		(41,000) (42,000) (1,809,427)	2,119,638	(41,00) (42,00) 310,21
COMMUNITIES - KEY FINANCIAL RISKS FOR 2018/19	, , , , , , , , , , , , , , , , , , ,		(, -, -, -,	, -, -		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,,,,,,,	
<u>8U7</u>										
pay Services - Keresforth closure pay Services - Transport	(102,000) (88,000)		(102,000) (88,000)		(102,000) (88,000)	(100,000) (87,000)		(100,000) (87,000)		(100,00 (87,00
lay Services - Vacancies Irovider Services - Management - vacancies I.T - Vacancies	(152,000) (50,758) (40,000)		(152,000) (50,758) (40,000)		(152,000) (50,758) (40,000)	(145,000) - (40,000)		(145,000) - (40,000)		(145,00
.LT - Increased Income teablement Vacancies	(165,000)		(165,000)		(165,000)	(180,000) (82,000)		(180,000) (82,000)		(40,00 (180,00 (82,00
atering other <£50k each ransformation (ED)	- (65,000)		- (65,000)	65,000		(41,500) (9,840) (61,936)		(41,500) (9,840)	41,500 61,936	(9,84
ranstormation (ED) <u>U8</u> hink Family - Planned Underspend - Earmark to 2018/19	(462,481)		(462,481)	65,000 462,481		(514,620)		(61,936) (514,620)	61,936 514,620	
lealthier Contracts ocal Welfare Assistance Scheme - Planned Underspend - Earmark to 2018/19	(279,232)		(279,232)	279,232		(40,055) (309,435)		(40,055) (309,435)	40,055 309,435	
fligration Funding tronger Communities - Anticipated carry forward balances on Commissioning & Ward Illiance Budgets	(232,029) (897,511)		(232,029) (897,511)	232,029 787,834	(109,677)	(240,164) (1,100,116)		(240,164) (1,100,116)	240,164 1,002,408	(97,70
0ther <£50k each 8 <u>U12</u>	4,366		4,366	-	4,366	(16,801)		(16,801)		(16,80
acancies computer Projects & Licences comp	(189,895) 506,000		(189,895) 506,000 159,000		(189,895) 506,000	(249,000) 481,000		(249,000) 481,000		(249,00 481,00
icome htter <£50k each otal - COMMUNITIES	159,000 (8,036) (2,062,576)		(8,036)	1,826,576	159,000 (8,036) (236,000)	684 (2,735,783)		684 (2,735,783)	2,210,118	68 (525,66
UBLIC HEALTH - KEY FINANCIAL RISKS FOR 2018/19										
<u>U10</u> lanned unallocated resources per 4 year plan - To meet future year costs	(1,553,103)		(1,553,103)	1,553,103		(1,553,103)		(1,553,103)	1,553,103	
D Staffing Underspend ealthcare & partnerships - staffing vacancies	(131,300)		(131,300)	131,300		(105,286) (130,764)		(105,286) (130,764)	105,286 130,764	
ealth Checks - over estimated yr end accrual ealth Checks - over estimated yr end accrual :19 staffing vacancies	(32,166) (60,000) (137,164)		(32,166) (60,000) (137,164)	32,166 60,000 137,164		(32,166) - (134,967)		(32,166) - (134,967)	32,166 - 134,967	
19 starning vacancies tegrated Sexual Health - Plus Me contract ceasing - 9 mths saving tegrated Sexual Health - Plus Me contract ceasing - 9 mths saving	(137,164) (13,080) (84,018)		(137,164) (13,080) (84,018)	137,164 13,080 84,018		(134,967) (10,500)		(134,967) (10,500)	134,967 10,500	
eguluarity Services ther <£50k each						(40,000) (10,825) (2,017,611)		(40,000) (10,825)	40,000 10,825	
otal - Public Health ORE - KEY FINANCIAL RISKS FOR 2018/19	(2,010,831)	<u> </u>	(2,010,831)	2,010,831		(2,017,611)	<u>-</u>	(2,017,611)	2,017,611	
<u>U13</u>	(O.C.)		(O.F.)		1051			1000	70.0	
acancies arly KLOE Achievement <u>U14</u>	(354,500)		(354,500)		(354,500)	(986,000) (120,000)		(986,000) (120,000)	750,000 -	(236,00 (120,00
· · · ·	(80,063)		(80,063)	18,274	(61,789)	(18,274)		(18,274)	18,274	
/acancies Jnspent Ear Markings	(33,333)		(60,003)	10,214	(01,700)	(304,273)		(304,273)	304,273	

	ONGOING BASE BUDGET ISSUES	NON ACHIEVEMENT OF EFFICIENCY ISSUES	TOTAL - ALL BUDGETARY ISSUES	Adjustment for Slippage & Transfer to Reserves	Operational Deficit/(Surplus)
SERVICE / BUDGET HEAD	Sept	Sept	Sept	Sept	Sept
Unspent Ear Markings					
<u>BU17</u>					
Staffing (Market Forces)	34,715		34,715		34,715
General Supplies & Services	(36,506)		(36,506)		(36,506)
Legal Fees	39,683		39,683		39,683
Printing	39,759		39,759		39,759
Overachievement of income (Ent Licencing/fines)	(132,344)		(132,344)		(132,344)
<u>BU18</u>			-		-
Sheffield City Mayoral Election Funding	(152,019)		(152,019)		(152,019)
Polling Booths	97,987		97,987		97,987
<u>BU19</u>			-		-
Vacancies	(17,403)		(17,403)		(17,403)
Various Supplies & Services	-		-		-
Printing	-		-		-
PCC Members Allowance Reimbursement	-		-		-
Joint Authorities					
Vacancies					
Unfunded Activities via SLA	12,206		12,206		12,206
Total - Core Services	(672,159)	-	(672,159)	18,274	(653,885)
Grand Total	(6,999,531)	-	(6,999,531)	6,540,010	(459,521)

ONGOING	NON	TOTAL - ALL	Adjustment	Operational
BASE BUDGET ISSUES			for Slippage & Transfer to	Deficit/(Surplus)
1220E2	OF EFFICIENCY ISSUES	ISSUES	Reserves	
December	December	December	December	December
(214,113)		(214,113)	210,347	(3,766)
2,131		2,131		2,131
(27,310)		(27,310)		(27,310)
41,612		41,612		41,612
40,402		40,402		40,402
(143,744)		(143,744)		(143,744)
		-		-
(154,558)		(154,558)	56,571	(97,987)
97,987		97,987		97,987
		-		-
(34,541)		(34,541)		(34,541)
		-		-
-				
(101,404)		(101,404)	47,000	(54,404)
12,206		12,206		12,206
(2,130,537)		(2,130,537)	1,581,315	(549,222)
(12,241,358)		(12,241,358)	9,823,675	(2,417,683)

KEY LINES OF ENQUIRY - VARIANCES AGAINST APPROVED BUDGET

	BUDGET	<u>£</u> Target	<u>£</u> Outturn	<u>£</u> Variance
	<u>PEOPLE</u>			
BU1 E3	BU1 - Education & Early Start Prevention Review current use of buildings in communities	30,000	30,000	_
BU1 E4	Review current contracts and commissioned services	10,000	10,000	-
BU1 E11 BU1 E13	Two Year Entitlement Administration Review current contracts and commissioned services	155,000 40,000	155,000 40,000	-
BU1 E13	Council's contribution to schools delegated budget	1,000,000	1,000,000	
BU1 E15	Additional funding for schools statutory duties	(250,000)	(250,000)	-
		985,000	985,000	•
BU2 E1	BU2 - Adult Assessment & Care Management Targeted reviews - direct payments and high cost residential placements	552,000	552,000	
BU2 E4	Maximising income	400,000	400,000	_
BU2 E5	Social Care Contracts	50,000	50,000	-
BU2 E6	Direct payment surplus draw-back and monitoring	200,000 1,202,000	200,000 1,202,000	-
		2,187,000	2,187,000	-
	PEOPLE DIRECTORATE SUMMARY			
	W.05.			
	KLOE's on target KLOE's delay in Delivery	2,187,000	2,187,000	-
	KLOE's not on target	-		-
	TOTAL BEODLE KLOS'S	2 197 000	2 197 000	
	TOTAL PEOPLE KLOE's	2,187,000	2,187,000	-
		£ Target	£ Outturn	£ Variance
	PLACE	rarget	Outturn	Variation
	P114			
BU4 - E1	BU4 Property Investment Fund Income	20,000	20,000	-
BU4 - E2	(PLN) Planning fee Increases	50,000	50,000	-
BU4 - E3 BU4 - E8	(ED) Business Centre Income Review and Realignment of the Employment and Skills Division	30,000 50,000	30,000 50,000	
BU4 - E9	Restructure of S106 Team	10,000	10,000	_
	BU5	160,000	160,000	-
BU5 - E1	Various Income Generation Proposals	50,000	50,000	-
BU5 - E2	External Contributions	115,000 165,000	115,000 165,000	-
	<u>BU6</u>	•		-
BU6 - E1 BU6 - E2	Various Income generation proposals	175,000	175,000	-
BU6 - E2 BU6 - E3	Cross Business Unit Restructure Service Delivery Re-design	400,000 75,000	400,000 75,000	
BU6 - E7	PTE 3-5 Year strategic plan - Reduction in the levy through efficiencies in SYPTE	240,000	240,000	-
		890,000	890,000	-
		1,215,000	1,215,000	-
	PLACE DIRECTORATE SUMMARY			
	KLOE's on target	1,215,000	1,215,000	-
	KLOE's delay in Delivery KLOE's not on target			-
	REDE'S flot off target	-		-
	TOTAL PLACE KLOE's	1,215,000	1,215,000	-
		£	£	£
	COMMUNITIES	Target	Outturn	Variance
	COMMUNITIES			
BU7 E9	BU7 School Electronic Kitchen Management System:	49,167	49,167	
BU7 E9 BU7 E11	Review Org structure of Management Team	49,167 6,000	49,167 6,000	
BU7 E14	Efficiency - Day Opps/Emplmnt & Vol and Travel/Disbld Facilities Grnt	21,239	21,239	-
		76,406	76,406	-
BU8 E1	BU8 Selective Licensing	105,000	105,000	
BU8 E9	Reconfigure of staff teams across safer and healthier	60,000	60,000	-
		165,000	165,000	-
		241,406	241,406	-
	COMMUNITIES DIRECTORATE SUMMARY			
	KLOE's on target KLOE's with Delays	241,406 -	241,406 -	
	KLOE's not on target		-	_
	TOTAL COMMUNITIES KLOE's	241,406	241,406	-
		, = 00	,	

		<u>£</u> Target	<u>£</u> Outturn	<u>£</u> Variance
	PUBLIC HEALTH			
	BU10	<u> </u>		
PH E2 PH E3	Review of Contracts & Commissioning Modia and Comma (SEk ramping in hudget)	163,000 20,000	163,000 20,000	-
т E3 РН E4	Media and Comms (£5k remaining in budget) Dental Epidemiology (£10k remaining in budget)	10,000	10,000	
PH E5	Dental Health promotion (to be incorporated into 0-19 services)	62,000	62,000	-
		255,000	255,000	-
	PUBLIC HEALTH DIRECTORATE SUMMARY			
	KLOE's on target	255,000	255,000	-
	KLOE's with Delays	-		-
	KLOE's not on target		•	-
	TOTAL PUBLIC HEALTH KLOE'S	255,000	255,000	-
		£	£	£
		Target	Outturn	Variance
	CORE SERVICES			
	BU11 - BU18			
BU11 E1	Corporate mail and printing re-design	14,000	14,000	-
BU13 E1	Finance Business Unit - major restructure	374,000	374,000	-
BU14 E1 BU18 E5	Human Resources & Business Support Restructure. Restructure of Mayoral & Civic Support Unit	73,978 15,000	73,978 15,000	
3U18 E6	Deletion of Outreach Officer post	28,278	28,278	-
BU18 E7	Member Services value TBD	505,256	505,256	-
	CORE SERVICES SUMMARY			
	KLOE's on target	505,256	505,256	-
	KLOE's with Delays	-		-
	KLOE's not on target	•	-	•
	TOTAL CORE SERVICES KLOE'S	505,256	505,256	-
	OVERALL KLOE SUMMARY 2018/19			
	OVERALL KLOE SUMMARY 2018/19			
	KLOE's on target	4,403,662	4,403,662	-
		4,403,662 - -	4,403,662 - -	
	KLOE's on target KLOE's with Delays		-	
	KLOE's on target KLOE's with Delays	4,403,662	4,403,662	0.0%
	KLOE's on target KLOE's with Delays	4,403,662	4,403,662 100.0%	0.0%
	KLOE's on target KLOE's with Delays	4,403,662 £	4,403,662 100.0% £	£
	KLOE's on target KLOE's with Delays	4,403,662	4,403,662 100.0%	
	KLOE's on target KLOE's with Delays KLOE's not on target Mitigations from prior years	4,403,662 £	4,403,662 100.0% £	£
	KLOE's on target KLOE's with Delays KLOE's not on target Mitigations from prior years BU6	4,403,662 £ Target	4,403,662 100.0% £ Outturn	£
	KLOE's on target KLOE's with Delays KLOE's not on target Mitigations from prior years BU6 Income Generation - CSS (Ebay etc) Transfer Loading Station	4,403,662 £ Target	4,403,662 100.0% £	£ Variance
	KLOE's on target KLOE's with Delays KLOE's not on target Mitigations from prior years BU6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix	4,403,662 £ Target	4,403,662 100.0% £ Outturn	£ Variance (300,000) (75,000)
	KLOE's on target KLOE's with Delays KLOE's not on target Mitigations from prior years BU6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix Travel Training - Train 50 children	4,403,662 £ Target	4,403,662 100.0% £ Outturn	£ Variance
	KLOE's on target KLOE's with Delays KLOE's not on target Mitigations from prior years BU6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix	4,403,662 £ Target 10,000 300,000 75,000 100,000 250,000	4,403,662 100.0% £ Outturn	(300,000) (75,000) (75,000) (250,000)
	KLOE's on target KLOE's with Delays KLOE's not on target Mitigations from prior years Bu6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix Travel Training - Train 50 children Waste PFI - Direct Delivery to Manvers	4,403,662 £ Target 10,000 300,000 75,000 75,000 100,000	4,403,662 100.0% £ Outturn 10,000 - - 100,000 - 110,000	£ Variance (300,000) (75,000) (75,000) - (250,000) (700,000)
	KLOE's on target KLOE's with Delays KLOE's not on target Mitigations from prior years Bu6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix Travel Training - Train 50 children Waste PFI - Direct Delivery to Manvers	4,403,662 £ Target 10,000 300,000 75,000 100,000 250,000	4,403,662 100.0% £ Outturn	(300,000) (75,000) (75,000) (250,000)
	Mitigations from prior years Mitigations from prior years Bu6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix Travel Training - Train 50 children Waste PFI - Direct Delivery to Manvers Contract Procurement PLACE DIRECTORATE SUMMARY 2015 - 2019 Mitigations	4,403,662 £ Target 10,000 300,000 75,000 75,000 100,000 250,000 810,000	4,403,662 100.0% £ Outturn 10,000 - - 100,000 - 110,000 14%	£ Variance (300,000) (75,000) (75,000) - (250,000) (700,000)
	Mitigations from prior years Mitigations from prior years BU6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix Travel Training - Train 50 children Waste PFI - Direct Delivery to Manvers Contract Procurement PLACE DIRECTORATE SUMMARY 2015 - 2019 Mitigations KLOE's on target	4,403,662 £ Target 10,000 300,000 75,000 100,000 250,000 810,000	4,403,662 100.0% £ Outturn 10,000 - - 100,000 - 110,000	£ Variance (300,000) (75,000) (75,000) - (250,000) (700,000) 86%
	Mitigations from prior years Mitigations from prior years Bu6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix Travel Training - Train 50 children Waste PFI - Direct Delivery to Manvers Contract Procurement PLACE DIRECTORATE SUMMARY 2015 - 2019 Mitigations	4,403,662 £ Target 10,000 300,000 75,000 75,000 100,000 250,000 810,000	4,403,662 100.0% £ Outturn 10,000 - - 100,000 - 110,000 14%	£ Variance (300,000) (75,000) (75,000) - (250,000) (700,000)
	Mitigations from prior years Mitigations from prior years BU6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix Travel Training - Train 50 children Waste PFI - Direct Delivery to Manvers Contract Procurement PLACE DIRECTORATE SUMMARY 2015 - 2019 Mitigations KLOE's on target KLOE's not on target KLOE's not on target	4,403,662 £ Target 10,000 300,000 75,000 100,000 250,000 810,000 110,000 700,000	4,403,662 100.0% £ Outturn 10,000 - - 110,000 114%	£ Variance (300,000) (75,000) (75,000) (700,000) 86%
	Mitigations from prior years Mitigations from prior years BU6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix Travel Training - Train 50 children Waste PFI - Direct Delivery to Manvers Contract Procurement PLACE DIRECTORATE SUMMARY 2015 - 2019 Mitigations KLOE's on target KLOE's delay in Delivery	4,403,662 £ Target 10,000 300,000 75,000 100,000 250,000 810,000	4,403,662 100.0% £ Outturn 10,000 - - 110,000 14%	£ Variance (300,000) (75,000) (75,000) - (250,000) (700,000) 86%
	Mitigations from prior years Mitigations from prior years BU6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix Travel Training - Train 50 children Waste PFI - Direct Delivery to Manvers Contract Procurement PLACE DIRECTORATE SUMMARY 2015 - 2019 Mitigations KLOE's on target KLOE's not on target KLOE's not on target	4,403,662 £ Target 10,000 300,000 75,000 100,000 250,000 810,000 110,000 700,000	4,403,662 100.0% £ Outturn 10,000 - - 110,000 114%	£ Variance (300,000) (75,000) (75,000) (700,000) 86%
	Mitigations from prior years Mitigations from prior years BU6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix Travel Training - Train 50 children Waste PFI - Direct Delivery to Manvers Contract Procurement PLACE DIRECTORATE SUMMARY 2015 - 2019 Mitigations KLOE's on target KLOE's delay in Delivery KLOE's not on target TOTAL PLACE KLOE's OVERALL KLOE TOTAL	4,403,662 £ Target 10,000 300,000 75,000 100,000 250,000 810,000 1110,000 700,000	4,403,662 100.0% £ Outturn 10,000 	£ Variance (300,000) (75,000) (75,000) (700,000) 86%
	Mitigations from prior years Mitigations from prior years BU6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix Travel Training - Train 50 children Waste PFI - Direct Delivery to Manvers Contract Procurement PLACE DIRECTORATE SUMMARY 2015 - 2019 Mitigations KLOE's on target KLOE's not on target TOTAL PLACE KLOE's	4,403,662 £ Target 10,000 300,000 75,000 100,000 250,000 810,000 110,000 700,000	4,403,662 100.0% £ Outturn 10,000 - - 110,000 114%	£ Variance (300,000) (75,000) (75,000) (700,000) 86%
	Mitigations from prior years Mitigations from prior years BU6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix Travel Training - Train 50 children Waste PFI - Direct Delivery to Manvers Contract Procurement PLACE DIRECTORATE SUMMARY 2015 - 2019 Mitigations KLOE's on target KLOE's not on target TOTAL PLACE KLOE's OVERALL KLOE TOTAL KLOE's on target	4,403,662 £ Target 10,000 300,000 75,000 100,000 250,000 810,000 110,000 700,000 810,000	4,403,662 100.0% £ Outturn 10,000 - - 100,000 - 110,000 14% 110,000 - 4,513,662	£ Variance (300,000) (75,000) (75,000) (700,000) 86% 700,000 - 700,000
	Mitigations from prior years Mitigations from prior years BU6 Income Generation - CSS (Ebay etc) Transfer Loading Station Highways Materials change to cold mix Travel Training - Train 50 children Waste PFI - Direct Delivery to Manvers Contract Procurement PLACE DIRECTORATE SUMMARY 2015 - 2019 Mitigations KLOE's on target KLOE's not on target TOTAL PLACE KLOE's OVERALL KLOE TOTAL KLOE's on target KLOE's with Delays	4,403,662 £ Target 10,000 300,000 75,000 100,000 250,000 810,000 110,000 700,000 810,000	4,403,662 100.0% £ Outturn 10,000 - - 100,000 - 110,000 14% 110,000 - 4,513,662	£ Variance (300,000) (75,000) (75,000) (700,000) 86% 700,000 - 700,000