

Barnsley Corporate Parenting Panel Annual Report 2017-2018

1. Context

- 1.1 This report sets out an annual update on the corporate parenting arrangements in Barnsley, with progress and outcomes for children in care and care leavers for the period 1st April 2017 to 31st March 2018. It reminds members of key legislation and guidance, advising on local performance and service improvement, as well as progress made by the corporate parenting panel. The report aims to strengthen the role and responsibilities of corporate parents in improving outcomes for children and young people.

2. Proposals and Reasons: Corporate Parenting – Our Responsibilities Legal Framework

- 2.1 The Children Act 1989 and the Leaving Care Act 2000 place clear statutory duties upon the Council to protect children from suffering significant harm and to provide continued financial and transition support to care leavers aged up to 21 (or 25 if in full time education). Underpinning corporate parenting is a wide range of national policies, guidance, regulations and legislation, which are subject to change by High Court rulings, such as the Southwark ruling in 2009.
- 2.2 The revised care planning regulations and guidance, including The Children Act 1989 Guidance and Regulations Volume 2: Care Planning, Placement and Case Review Volume 3: Planning Transition to Adulthood for Care Leavers and the Statutory Guidance on Securing Sufficient Accommodation for Looked After Children March 2010, place increased emphasis on effective care planning with a focus on the child, and are designed to improve the quality and consistency of care planning, placement and case review for looked after children. They also aim to improve the care and support provided to care leavers.
- 2.3 The UK Government made significant reforms to the youth remand framework with the implementation of the Legal Aid, Sentencing and Punishment of Offenders (LASPO) Act in December 2012. The Act implicitly attributes further responsibility to Local Authorities by means of children and young people being remanded to youth detention accommodation, being treated as children looked after and being eligible for leaving care services if they are looked after beyond 13 weeks.
- 2.4 The Children and Social Work Act 2017 received Royal Assent in 2017. The act enshrines in law a series of changes to the social work profession, including new provisions for care leavers. There is now a legal requirement upon councils to provide Personal Advisers (PA's) to care leavers up to the age of 25 and for councils to publish a local offer for care leavers.

2.5 Statutory guidance has been published by the Department for Education in line with the Children and Social Work Act 2017, which focuses on supporting the education of children in care and previously looked-after children and how extending Personal Advisers for care leavers up to 25 should be implemented.

2.6 Key duties for professionals involved with these groups of children and young people are outlined in the statutory guidance. For children in care in schools, the new guidance states that, *'Social workers, [Virtual School Heads], [Independent Reviewing Officers], school admission officers, and Special Educational Needs and Disability (SEND) departments should work together to ensure that, except in an emergency, appropriate education provision for a child is arranged at the same time as a care placement.'*

Virtual Head teachers, who have the lead role for promoting the educational achievement of looked-after children, should ensure that appropriate training needs for professionals responsible for young people's education are met.

3. Corporate Parenting – The Role and Responsibility of Councillors

3.1 Effective corporate parenting requires knowledge and awareness of the needs of children and young people looked after and the services they receive. This is a shared responsibility by the Council as a whole. The role of the corporate parent is therefore:

- a) To receive and consider accurate and timely management information reports on the numbers, characteristics and needs of looked after children and care leavers.
- b) To receive and consider reports demonstrating how effectively Barnsley is serving it's looked after population through the provision of services and targeted initiatives.
- c) To receive briefings on new national and local initiatives designed to improve children and young people's life chances.
- d) To gain knowledge of services based on direct involvement and opportunities to meet and gain the views of stakeholders, especially listening to the views of children and young people looked after and members of the Care 4 Us Council.
- e) To monitor and review progress on the delivery of Corporate Parenting 'Promise' to children looked after and care leavers.
- f) To ensure that decisive action is taken to address any shortcomings in the services provided to children and young people.

4. The Barnsley Pledge to Children and Young People in Care

4.1 What all children and young people in our care can expect from us:

- We'll look after children in care in a safe and caring home.
- We'll promote, support and respect their identity.
- We'll ensure all children in care receive a good education.
- We'll support children in care to be healthy.
- We'll prepare children in care for the future.
- We'll involve children in care in decision making and making it happen.

5. Corporate Parenting in Barnsley

5.1 Children in care are those children and young people aged 0 -18 years who cannot safely remain with their family and are cared for by the local authority. The local authority has continuing responsibilities to many of these young people up until they are 25. This includes all unaccompanied asylum seeking children (UASC) and children with multiple disabilities. Children in Care and Care Leavers are one of the most vulnerable and disadvantaged groups in our community.

5.2 The Corporate Parenting Panel is responsible for children in care, children at the edge of care and children and young people who have left care.

5.3 Members of the corporate parenting panel have agreed that their role is to act as 'pushy parents' for our children in care and care leavers. The litmus test being "would this be good enough for my child?" irrespective of age.

6. Corporate Parenting Panel Overview and Membership

6.1 The Corporate Parenting Panel is chaired by the Cabinet Spokesperson for People (Safeguarding).

6.2 The Panel meet every 2 months and there continues to be good attendance at meetings by the full range of members, which include:

- Elected Members, BMBC
- Executive Director, People Directorate, BMBC
- Service Director, Children's Social Care & Safeguarding, BMBC
- Virtual Head Teacher for Children in Care, BMBC
- Representatives for the Care4Us – Children in Care Council
- Head of Safeguarding and Quality Assurance, BMBC
- Foster Carer/s from the Barnsley Foster Carers Association
- Named Nurse for Children in Care, SWYPFT
- Designated Nurse Safeguarding Children/LAC, NHS Barnsley Clinical Commissioning Group
- Designated Doctor, BHNFT
- Head of Service, Children in Care Services, BMBC
- Managers for Children in Care and Care Leavers Teams, BMBC
- Scrutiny Officer, BMBC

7. Corporate Parenting Work Programme in 2017-18

7.1 At each of its meetings the Corporate Parenting Panel receives the following standard reports for scrutiny and challenge:

- Looked after Children Performance Report; a bespoke performance report which captures data, provides a commentary and performance rating against all key performance indicators of relevance to children in care and care experienced young people. Panel members receive a cover report which highlights the areas of concern and invites and encourages member challenge.
- A Children in Care Status Report; a report which sets out numbers, locations and types of placements of Barnsley's children to support members in asking questions about trends and the implications for children's wellbeing.

7.2 Other standard agenda items:

- Minutes of the Education of Children in Care Steering Group
- Minutes of the Health of Children in Care Steering Group
- Minutes of the Care4Us Council

7.3 In addition to the performance management information and data, over the past year the Panel has requested and considered the following thematic reports for discussion and challenge:

Report Title	Date of Meeting
1. Report on the Foster Carers Ball Celebration Event 2. Review of the Pledge	Monday 24 April 2017
1. Breakdown of Children Missing from Care Presentation 2. Barnsley Corporate Parenting Panel Annual Report 2016-17 3. The Pledge	Monday 12 June 2017
1. Exception Report of EET for Care Leavers 2. Bi-Annual Audit of Review Health Assessments for Children in Care in Barnsley	Monday 24 July 2017
1. Exception Report on the Sufficiency of Care Leavers Accommodation 2. Fostering Action Plan 3. Independent Reviewing Officers (IROs) Annual Report 4. Perceptions of Care – Key Messages 5. CAMHS Children in Care Pathway	Monday 11 September 2017
1. Outline Programme for National Takeover Day 2. Exception Report of CIC Health including SDQs and Access to CAMHS 3. Update on the Promoting of the Pledge	Monday 23 October 2017
1. Outline Programme Presentation for the Children in Care Awards Event 2. Progress report on Life Story Work 3. Update on Takeover Day	Monday 04 December 2017

Report Title	Date of Meeting
4. Reg 44 Visits – Overview and Key Messages 5. BSCB Multi-Agency Audit-Return to Care Interview for Children in Care 6. Audit Report for Looked After Children and Pregnancy	
1. Discussion 'How will we as Corporate Parents use the information provided to support the C4Us Council over the next 6 months' 2. Reg 44 Visits Updated Report 3. A Review of the Bi Annual Audit 4. Foster Carer Recruitment - North East Area Council Report 5. Council Tax Exemption for Care Leavers 6. Health of Looked After Children	Monday 15 th January 2018
1. Participation Tools for Children in Care 2. Numbers of Children in Care Chairing Their Own LAC Reviews 3. Reporting of Frequency of Visits to Care Leavers 4. Review of Foster Carer Allowances	Monday 5 th March 2018

8 Progress for Children in Care & Care Leavers in 2017-18

- 8.1 At the end of March 2018 (full year outturn 2017/18) there were 310 children in care (CiC). The number of children in care has grown slowly over the last five years peaking at 314 in February 2018. The rate of children in care at the end of March 2018 was 63.1 per 10,000 – at the national average for 2016/17 and well below statistical neighbours
- 8.2 At the end of March 2018 (full year outturn 2017/18) there were 92 care experienced young people. The number of care experienced young people in receipt of services has remained stable over the last two years.
- 8.3 Children in care and care experienced young people have strong, stable relationships with their Social Workers and Personal Advisors (PAs) who know them well and see them regularly, over and above regulatory requirements. This is evidenced through our quality assurance activity; reviews; case file auditing and direct observations of practice.
- 8.4 Children in care have attention given to their health needs with regular health needs assessments and dental care to promote their health and wellbeing. Waiting times for assessments to CAMHS for children and young people in care has significantly improved this year and we have introduced a Pathway to CAMHS support and consultation for children in care. A priority for 2018/19 will be an evaluation of the Pathway and the timeliness for treatment.
- 8.5 Our children in care running club, led by a children's social worker and former health colleague, continues to be enormously successful, in engaging with growing numbers of children in care and their carer's, to promote healthy lifestyles and to have fun!

- 8.6 We have fully embedded Termly Education Plans for children in care, alongside the Annual PEP to ensure that we are predicting, planning and promoting children's education, attendance and attainment, in live time. The Virtual Head teachers report, as presented to Overview and Scrutiny Committee on 9th January 2018 sets out the achievement, attendance and exclusion rates of children in care for the academic year 2016 to 2017.
- 8.7 Children in care experience stable care, relationships and placements. Our ambition, as set out in our Placement Sufficiency Strategy, is that all children in our care are looked after in family type placements, apart from in very exceptional circumstances where a family setting will not meet their needs. Whilst Barnsley has not experienced the significant rise in numbers of children in care as reported nationally and regionally, the local demand for care placements, particularly for adolescents, has impacted upon our placement stability.
- 8.8 Our performance evidences that children in care have their care plan reviewed in a timely manner.
- 8.9 Monthly management deep dives are undertaken for any child who has been missing from care and a multi-agency audit on the quality of Return to Care Interviews was undertaken by the BSCB Performance & Quality Assurance (PAQA) sub group in July 2017. This showed tenacity in making contact with young people and that there was no safeguarding reason for why young people were missing; most were late in returning to their placements and the most common reason was that they wanted to be with friends. Return to Care interviews are completed with children placed in Barnsley by other local authorities who go missing.
- 8.10 Barnsley is an area with a high volume of private children in care placement providers. We facilitate a Private Placement Provider Forum, which is also attended by SY Police, the Virtual Head teacher and Specialist Nurse for children in care. We also have a multi-agency Vulnerable Young Peoples Panel which quality assures intervention and planning for any vulnerable young person and young people who go missing.
- 8.11 Barnsley Council invested additional resources in the children legal team, to improve the capacity and quality of legal advocacy. We have good partnership arrangements with CAF/CASS and the South Yorkshire Family Courts, who are currently struggling to list cases within 26 weeks, due to increased demand in other parts of the sub region. However our performance is strong.
- 8.12 One of our key strengths is the effectiveness of our permanency planning for children in care. This factor also has an impact on the number of children in care. We have excellent performance in the percentage of looked after children leaving care through adoption. In 2016/17 this was 30.0%, the third best performance nationally, and we have continued to perform very strongly

in 2017/18, with a provisional outturn figure of 29.5%. However, we need to improve our timeliness from decision to adoption.

- 8.13 Children in care who are subject to public law care proceedings have good quality assessments of their needs which inform timely permanency decisions. The Service Director is the designated Agency Decision Maker (ADM) for all children where the plan is that they should be placed for adoption. The ADM reads all child permanence reports (CPRs) and all attached assessments, where the standard of quality is found to be consistently high. CPRs provide coherent assessments with informed analysis supporting the decision, setting out all other options for permanence and all viability assessments of suitable, potential family carers. Crucially, they provide a rich narrative of the child, his/her needs and an invaluable description of the child, for the matching of potential adopters but also, for the child's future reference to his/her history. This supports our assertion that Social Workers know their children well.
- 8.14 Since June 2014 we continue to have no adoption breakdowns for children, due to high quality assessments and rigorous matching processes, delivered by an experienced and highly committed Adoption Team.
- 8.15 We have aspired to continually improve the participation of children and young people, in influencing how services are delivered and what matters to them. In 2014 just one young person participated in this National Takeover Day, shadowing the Executive Director. In 2015 we were awarded a silver commendation and in 2016 a gold commendation by the Children's Commissioner for the broad range of takeover opportunities for young people across the council. In 2017 this also included local private businesses, with the programme led by what jobs and careers young people were interested and aspired to.
- 8.16 Our Pledge to children in care was designed and led by the Care4Us Council, who for the first time in 2017 presented their own annual review of their work in a video, alongside their 'Top 10' improvements that they wanted to see, from their social workers, who responded by attending the Care4Us Council with their pledges to be 'even better'.
- 8.17 We champion higher aspirations for children in care and care experienced young people. Our annual Awards Ceremony for children in care has grown in scale over the last few years. The event is enjoyed by all who attend and its increasing popularity has meant that we have had to find larger venues to accommodate the growing numbers of children, young people and their carers who want to attend the event. Last year's event was introduced by a care experienced young person, who proudly spoke of his achievement in getting in to University. We currently have 5 care experienced young people at University and 20 in further education.
- 8.18 The Cabinet Spokesperson for People (Safeguarding) and Chair of the Corporate Parenting Panel, as well as members of the Corporate Parenting Panel are prominent participant's at all key events for children in care. This includes the Annual Celebration Event of Children in Care's Education and

Achievement; the Annual Foster Carers Ball; Children in Care and Adopted Children's celebration events; Fostering and Adoption promotion activities.

- 8.19 We have delivered significant improvement during 2017/18 for the numbers of care leavers engaged in employment, education and training. However this remains a priority for us, as well as driving improvement for the attendance, progress and attainment of children in care.
- 8.20 At the current time we are in touch with all our care experienced young people. There is sufficient and suitable accommodation for care leavers but we are developing an even better offer. Our performance is accumulative and the young people who we have judged not to be in suitable accommodation are those within the youth justice system.
- 8.21 We have good relationships with our local housing provider, Berneslai Homes who prioritise all care leavers for housing upon the age of 18 years. We have designated training flats for care leavers and local semi-independent accommodation for vulnerable young people has been recommissioned, now provided by Centrepont. We promote and support staying put arrangements and the Council agreed that all our care leavers would be exempt from council tax payment from 1 April 2018.

Key Performance Highlights – position as at Q4 2017/18 (year-end outturn)

<i>LAC Reviews within timescales</i>	14/15 Outturn	15/16 Outturn	16/17 Outturn	17/18 Outturn
Barnsley Performance	85.1%	96.9%	96.7%	99.0%

Local Indicator – Benchmark Comparators Unavailable

<i>LAC Visits Timeliness</i>	14/15 Outturn	15/16 Outturn	16/17 Outturn	17/18 Outturn
Barnsley Performance	75.0%	90.0%	91.9%	98.7%

Local Indicator – Benchmark Comparators Unavailable

<i>LAC Visits Timeliness (as per 'Regulations')</i>	14/15 Outturn	15/16 Outturn	16/17 Outturn	17/18 Outturn
Barnsley Performance	76.7%	91.8%	93.2%	99.2%

Local Indicator – Benchmark Comparators Unavailable

<i>Personal Education Plans (PEPs)</i>	15/16 Outturn	16/17 Outturn	17/18 Outturn
Barnsley Performance	100%	98.7%	98.6%

Information collected from the start of 2015/16;

Local Indicator – Benchmark Comparators Unavailable

<i>Termly Personal Education Plans (TPEPs)</i>		16/17 Outturn	17/18 Outturn
Barnsley Performance		96.8%	97.3%

Information collected from the start of 2016/17;

Local Indicator – Benchmark Comparators Unavailable

<i>LAC Health Assessment Timeliness</i>	14/15 Outturn	15/16 Outturn	16/17 Outturn	17/18 Outturn	16/17 Stat. Neighbours	16/17 National
Barnsley Performance	100%	100%	99.9%	98.5%	94.8%	93.7%

<i>LAC Dental Assessment Timeliness</i>	14/15 Outturn	15/16 Outturn	16/17 Outturn	17/18 Outturn	16/17 Stat. Neighbours	16/17 National
Barnsley Performance	100%	100%	99.2%	99.5%	90.8%	88.2%

<i>LAC Placement Stability: 3+ Placement Moves</i>	14/15 Outturn	15/16 Outturn	16/17 Outturn	17/18 Outturn	15/16 Stat. Neighbours	15/16 National
Barnsley Performance	4.2%	5.1%	5.6%	3.4%	9.7%	10.0%

<i>LAC Placement Stability: Stable Placement 2.5yrs+</i>	14/15 Outturn	15/16 Outturn	16/17 Outturn	17/18 Outturn	16/17 Stat. Neighbours	16/17 National
Barnsley Performance	70.5%	75.0%	77.2%	67.9%	66.8%	68.0%

<i>Adoptions - Days from 'Placement Order' to 'Adopter Match'</i>	14/15 Outturn	15/16 Outturn	16/17 Outturn	17/18 Outturn	16/17 Stat. Neighbours
Barnsley Performance	298.9	279.3	242.2	184.6	234.5

<i>Care Leavers - Percentage in Education, Training and/or Employment</i>	16/17 Outturn	17/18 Outturn	16/17 Stat. Neighbours	16/17 National
Barnsley Performance	40.0%	61.8%	49.4%	50.0%

Information collected from the start of 2016/17

(This information is for 19-21yr olds, in line with the national PI)

<i>Care Leavers - Percentage in Suitable Accommodation</i>	16/17 Outturn	17/18 Outturn	16/17 Stat. Neighbours	16/17 National
Barnsley Performance	93.0%	95.6%	91.0%	84.0%

Information collected from the start of 2016/17
(This information is for 19-21yr olds, in line with the national PI)

<i>LAC subject to Final Warning, Conviction or Reprimand</i>	14/15 Outturn	15/16 Outturn	16/17 Outturn	17/18 Outturn	16/17 Stat. Neighbours	16/17 National
Barnsley Performance	6.4%	5.2%	7.0%	5.0%*	5.1%	4.0%

*2017/18 outturn figure of 5.0% is provisional at the time of writing

<i>LAC Education Attainment</i>	
Barnsley Performance	See Annexes 1 and 2

<i>Ofsted 'Rating' of Children's Residential Units</i>	Newsome Avenue	Spring Lane
Barnsley Performance	'Good'	'Good'

9. Governance Arrangements

9.1 The Corporate Parenting Panel is established within the Council's Constitution and has specific Terms of Reference which emphasise the above responsibilities and its overarching responsibility to ensure that the Council, through elected members, officers and partner agencies, fulfils its corporate parenting role. Although the Corporate Parenting Panel does not possess Executive powers, the Panel is able to refer matters to the Council's Cabinet to consider any actions which the Panel recommends. The Council's Scrutiny Committees may, in turn, receive any of those issues which are referred to Cabinet and which the Cabinet feels would benefit from an in depth investigation in open session. It is proposed that the Corporate Parenting Panel annual report is considered by both the Cabinet and the Full Council meeting.

9.2 The Corporate Parenting Panel has links with the following groups:

- Children in Care Health Improvement Group – the Chair sit on the Corporate Parenting Panel and formally reports back each meeting. It was agreed to further strengthen this by having one of the Corporate Parenting Panel Councillors also sitting on the group. Minutes of meetings of this group are considered by the Corporate Parenting Panel.

- The Virtual School Governance Group is attended by Officers, the Virtual Head teacher for LAC, members of Corporate Parenting Panel and partners. The group is chaired by Cabinet Spokesperson for People (Achieving Potential).

9.3 Any areas of concern may be referred to Cabinet which may refer for Scrutiny Committee consideration.

10. Children in Care Council

10.1 The Children in Care – Care4Us Council directly supports the Corporate Parenting Panel to measure and monitor the effectiveness and quality of ‘Corporate Parenting’ to children and young people; according to the views and experiences of the children who are in care. The panel remains fully committed to listening to the voice of service users and the active involvement of children and young people within the decision-making processes.

10.2 The Cabinet Spokesperson for People (Safeguarding) with the Director of Children’s Services (DCS) and Service Director meets regularly with representatives from this group. This is to ensure that there is strong and direct feedback from children and young people; to be assured that they feel well cared for, safe, are happy, having their needs met and promoted, as well as to hear and respond to any other issues raised by them.

11. Continuous Service Improvement Framework

11.1 Barnsley's Continuous Service Improvement Framework (CSIF) was designed in 2014 to secure continuous improvement and deliver our collective ambition to deliver services that are as a minimum good. It enables the partnership to develop and deliver services to the highest standards, achieving the very best outcomes for children and families. It sets out the dynamic elements of how everyone operating at all levels - officers, elected members, and partners - discharge their responsibilities and work together to make the children’s system work effectively. The framework places the child at the centre of everything that we do. The framework is reviewed annually at a joint meeting of the Children Young People and Families Trust Executive Group (TEG) and the Barnsley Safeguarding Children Board (BSCB).

11.2 A Continuous Service Improvement Plan continues to be in place following the Ofsted inspection in June 2014 which judged Barnsley as 'requires improvement'. The plan consists of the work which is being monitored as part of the continuous service improvement journey. The plan is overseen by the multi-agency Officer Group. Barnsley Safeguarding Children’s Board (BSCB) monitors the actions which indicate whether sufficient progress is being made, i.e. the right amount of progress in the right direction at the right pace.

11.3 All of the areas for improvement from the Ofsted 2014 inspection have been addressed within the Continuous Service Improvement Plan.

12. Priorities for the Corporate Parenting Panel for 2018- 2019

- Deliver the Placement Sufficiency Strategy
- Improve our adoption timeliness from decision to adoption
- Improve school attendance; progress and attainment outcomes for children in care
- Improve the numbers of care leavers engaged in employment, education and training
- Improve transitional planning for disabled children in care and care experienced young people into adulthood
- Improve the timely access to emotional support and treatment for children in care and care experienced young people

13. Work Programme for 2018/2019

Report Title	Date of Meeting
<ol style="list-style-type: none"> 1. Care4Us Council Attendance/Presentation 2. Care Leavers Offer – Jon Banwell 3. Teenage Pregnancy Task Group – Angela Fawcett 	Monday 16th April 2018
<ol style="list-style-type: none"> 1. Barnsley Corporate Parenting Panel Annual Report 2017-18 – Mel John-Ross/Jon Banwell 2. Evaluation of the CAMHS Pathway for CIC – Claire Strachen 3. Placement Sufficiency Strategy Refresh – Jon Banwell 4. CPP Work Programme 2018/19 – Mel John-Ross/Jon Banwell 	Monday 21 May 2018
<ol style="list-style-type: none"> 1. Annual Report of the IROs – Monica Green 2. Annual Report of the Fostering & Adoption Services – Steph Evans 3. Health Passports for Care Leavers - Andrea Scholey/Jon Banwell 	Monday 9 July 2018
<ol style="list-style-type: none"> 1. CIC Exam Results – Liz Gibson 2. Review of Assessment & Treatment Timescales to CAMHS - Claire Strachen 	Monday 3 September 2018
<ol style="list-style-type: none"> 1. Care4Us Council Attendance/Presentation 2. Outline Programme for National Takeover Day 2018 – Jon Banwell/Pete Howell 3. Exception Report of CIC Health including SDQs analysis - Andrea Scholey 	Monday 29 October 2018

Report Title	Date of Meeting
1. Outline Programme Presentation for the Children in Care Awards Event – Jon Banwell/Pete Howell 2. Update on the Sufficiency of Care Leavers Accommodation	Monday 10 December 2018
1. Evaluation of the Care Leavers Offer – Mel John-Ross/Jon Banwell 2. Messages and Learning from Reg 44 Visits – Pete Howell	Monday 14 January 2019
1. Review of the last year; Outcomes & progress for children in care and care leavers; Priorities for 2019/20	Monday 4 March 2019

14. Conclusion

- 14.1 Corporate Parenting Panel is where the responsibility and accountability for the wellbeing and future prospects for Barnsley children in care ultimately rest.
- 14.2 A good corporate parent must offer everything that a good parent would. It must address both the difficulties which children who are looked after experience and, the challenges of parenting within a complex system of different services.
- 14.3 Like any good parent, we must continually strive to do ‘even better’ for our children in care and care experience young people, promoting and supporting their aspirations, their potential, their progress and achievements.
- 14.4 Further improvements for children in care and care leavers have been achieved during 2017/18, as evidenced within the Continuous Service Improvement Plan, the Children’s Social Care Monthly Performance Reports, the Quality Assurance Framework and activity (case file audits, observations of practice) and as measured against key performance indicators
- 14.5 A review of the Terms of Reference and work programme for the Corporate Parenting Panel is recommended in 2018 to support the CPP in helping to achieve even better outcomes for children in care and care experience young people, focusing more on quality and the lived experiences of young people.